



SOLANO COUNTY, CALIFORNIA

Recovery Plan

State and Local Fiscal Recovery Funds

July 31, 2022 Report

Solano County, California
July 31, 2022 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

Solano County was awarded \$86,949,405 in American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF). These funds are intended to provide support to the County in responding to the economic and public health impacts of COVID-19 and its impacts on our residents, businesses, and community.

The County received the funds in equal payments of \$43,474,702.50 in May 2021 and June 2022. Funds must be incurred by December 31, 2024 and expended by December 21, 2026.

The County's 2022 Recovery Plan is a high-level overview of Solano County's uses of funding for approved projects. Additional plans and projects will be approved in the coming year through the Solano County Board of Supervisor's established process.

The Board has expressed dual goals of meeting the needs of residents who have been impacted by the COVID-19 pandemic to assist them in recovery, as well as prepare for future emergencies and challenges that may arise.

To assist impacted residents, as of July 2022 the Board has allocated approximately \$27 million in approved projects in the category of Negative Economic Impacts with strategies such as supporting workers in reemployment, supporting businesses to open/recover, reconnecting youth who lost educational time, building housing for low-income residents, and providing emergency food. To prepare for future emergencies and challenges, as of July 2022 the Board has allocated approximately \$7 million in approved projects in the category of Water, Sewer, and Broadband Infrastructure with strategies such as connecting residents to city water sources, ensuring proper drainage for flood control, and preparing a broadband and digital equity plan to ensure all residents have access to broadband in the future.

In addition to meeting the needs of residents now and in the future, the Board expressed that it was interested in projects that expanded or built on existing work, were able to leverage other funds, including other local ARPA funds (such as partnering with Cities), and projects that were able to be sustained beyond the ARPA funding period. In addition, the Board recognized the incredible opportunity provided by ARPA to transform systems which would otherwise not have access to this type of resources. Board expressed its intention that when ARPA funds are fully expended, systems are changed to better serve the community and its residents.

Uses of Funds

Solano County has taken an informed approach to ensure that ARPA SLFRF are utilized intentionally to respond to the pandemic and promote economic recovery.

The County began by reviewing existing needs assessments and reports, including:

- Solano County Community Health Assessment (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?BlobID=34814>)

- Solano County 2020 Index of Economic and Community Progress (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?BlobID=34920#:~:text=Solano%20County%20Jobs%20fell%20to,the%20same%20as%20in%202019>)
- Workforce Development Board of Solano County (WDB) Draft NBEC North Bay Regional Plan and Local Plan for Program Years 2021-2024 (<https://2zkhmd254nmz2jprye2auttj-wpengine.netdna-ssl.com/wp-content/uploads/2021/04/North-Bay-WIOA-Regional-Strategic-Plan-2021-2024-DRAFT-for-public-comment.pdf>)
- Solano County Housing Authority Public Housing Agency Annual Plan and Moving-to-Work Supplemental Plan (<https://www.ci.vacaville.ca.us/government/housing-and-community-services/housing-authorities-section-8/solano-county-housing-authority/agency-and-annual-plan?locale=en>)
- Library's Facility Master Plan (<https://solanolibrary.com/wp-content/uploads/2021/03/Solano-County-Library-Facilities-Master-Plan-2021.pdf>)
- Solano County 5-Year Capital Facilities Improvement Plan for Fiscal Years 2018/19 through 2022/23 (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?blobid=30547>)
- Solano County's Public Works Capital Improvement Plan for FY2020/21 through FY2026/27 (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?BlobID=28978>)
- Solano County Human Services Needs Assessment Final Report (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?BlobID=36380>)
- Solano County General Plan 2008-2028 (https://www.solanocounty.com/depts/rm/planning/general_plan.asp)
- Moving Solano Forward Final Report and Working Papers (<https://solanoedc.org/resources/economic-studies/moving-solano-forward-ii-final-report>)
- City of Fairfield 2021-2025 Economic Development Strategic Plan (<https://www.fairfield.ca.gov/government/city-departments/community-development/economic-development/what-we-offer/2021-2025-economic-development-strategic-plan?locale=en>)
- City of Vacaville COVID-19 Economic Recovery Strategy (<https://www.ci.vacaville.ca.us/government/economic-development/covid-19-economic-recovery-strategy?locale=en#:~:text=The%20City%20of%20Vacaville's%20COVID,Centers%20that%20drive%20economic%20activity.>)
- Napa Solano Area Agency on Aging Four-Year Area Plan on Aging July 2020 - June 30 2024 (https://www.aaans.org/sites/aaans.org/files/2020_Area_Plan.pdf)

In addition, the Board took into consideration many recent presentations on a wide range of topics impacting Solano County residents including:

- Report from County Superintendent of Schools Lisette Estrella-Henderson from the Solano County Office of Education on the "State of the Schools" for the 2020-2021 school year
- Presentation on 5/25/2021 regarding a Status report from the Solano County Health and Social Services Department Child Welfare Services Division and Probation Department

regarding Assembly Bill 2083 Children System of Care status and implementation plan in Solano County

- Presentation on 5/11/2021 from the Solano County Health and Social Services Department on the Older & Disabled Adult Services Programs
- Presentation on 4/6/2021 on the Alcohol, Tobacco, and Other Drugs Prevention Program's activities and outcomes for Fiscal Year 2019/20
- Presentation on 1/26/2021 on the Mental Health Services Act (MHSA) Annual Update FY2020/21 for services rendered in FY2019/20 and the MHSA Three-Year Plan for FYs 2020/23
- Presentation on 6/2/2020 from the Salvation Army of Solano regarding social programs for the public and about disaster readiness and response
- Verbal presentation and update on 8/25/2020 from Shelter Solano regarding its shelter operations and contracts with Solano County
- Presentation Update from County staff on 6/2/2020 on State and local trends in housing and impacts on homelessness, including a status on County projects that impact housing needs; and Authorize staff to pursue available housing and homelessness grants that the County can be competitive for and that may become available in 2020
- Presentation on 2/25/2020 from the Solano County Probation Department to include a review of adult recidivism data from Beyond the Arc, Inc, and available programs and services for youth

The Board of Supervisors mapped the needs identified through these reports and presentations with the Treasury categories to identify how the ARPA funds may be utilized to meet the needs of the County. The Board adopted the Treasury categories with an initial allotment of funding within each category to meet a broad array of needs in the county. The Board agreed the initial allotment was for planning purposes only and could be changed based on the needs and proposed projects coming forward.

Subject matter workgroups were formed to address the needs in a wide variety of sectors, including children and education, affordable housing, homelessness, workforce development, small business assistance, infrastructure, food security, public health, behavioral health, and nonprofits. The subject matter workgroups have been providing the Board with additional reports and studies, an explanation of the needs, the disproportionately impacted communities within their sector, and one or more funding options the Board could consider to meet the identified needs.

Based on this process, the Board had allocated the following funds by Expenditure Category:

NOTE: Some projects were approved prior to the issuance of the Final Rule; they were approved by the Board under the Interim Rule Expenditure Categories. For the Recovery Plan and Treasury Reporting, the projects are reflected under the Expenditure Category identified in the Final Rule. In addition, in a few instances, projects that fell under the same Expenditure Subcategory with similar outcomes have been combined for reporting purposes.

Public Health (EC 1): The Board has not yet approved projects in the Public Health Expenditure Category. The Public Health and Behavioral Health Workgroups who will be providing options within this category are schedule to present to the Board in late summer/fall 2022.

Negative Economic Impacts (EC 2): The Board has approved multiple projects in this expenditure category to meet a wide variety of needs including:

Subcategory	Approved Projects in Subcategory	Approved Total Subcategory Allocation
2.1 Household Assistance: Food Programs	Two projects were approved in this subcategory: <ul style="list-style-type: none"> • Provision of emergency food • Capacity building for emergency food providers 	\$5,000,000
2.2 Household Assistance: Rent, Mortgage, and Utility Aid	One project has been approved in this subcategory: <ul style="list-style-type: none"> • Superior Court – SBCA Agreement 	\$250,000
2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	Five projects were approved in this subcategory: <ul style="list-style-type: none"> • Sustain/extend current service delivery-Workforce Development Board Training • Grants to nonprofits to deliver reemployment and job training services • Industry-based job training • Expand community engagement and job readiness • Employer resource network-employment & training supports for low-wage, underemployed workers 	\$4,698,000
2.15 Long-term Housing Security: Affordable Housing	Four projects have been approved in this subcategory: <ul style="list-style-type: none"> • Parkside Flats • Habitat for Humanity Woolner Avenue • Housing Trust Fund • Tabor Commons Apartments (pending approval of final Appropriation Transfer Request) 	\$8,315,000
2.16 Long-term Housing Security: Services for Unhoused Persons	One project has been approved in this subcategory: <ul style="list-style-type: none"> • Housing Counseling 	\$250,000
2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties	One project has been approved in this subcategory: <ul style="list-style-type: none"> • Early Learning Center 	\$1,870,000
2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services	One project has been approved in this subcategory: <ul style="list-style-type: none"> • Education and Career Pathways for at-promise youth 	\$530,000
2.29 Loans or Grants to Mitigate Financial Hardship	Two projects have been approved in this subcategory: <ul style="list-style-type: none"> • Business Incubator Initiative – Small business microgrants for incubator graduates • Revolving loan fund 	\$4,480,000
2.30 Technical Assistance, Counseling, or Business Planning	Eight projects have been approved in this subcategory: <ul style="list-style-type: none"> • SBDC Business advising • Small business technical assistance – Expand SBDC advising 	\$1,057,242

	<ul style="list-style-type: none"> • Small business technical assistance – culturally competent advising • Advisory groups • Incubator programs • Business training series • Business translation services pilot • Work-based mental health services 	
2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	<p>One project has been approved in this subcategory:</p> <ul style="list-style-type: none"> • Technical assistance contractor and grants for nonprofits to improve business infrastructure & technology 	\$400,000
2.37 Economic Impact Assistance: Other	<p>Three projects have been approved in this subcategory:</p> <ul style="list-style-type: none"> • Sustain/extend current services delivery-WDB staffing • Improve virtual service tools-support shift to user-friendly online services • Vallejo Job Center improvements – technology upgrades and COVID floor design 	\$416,213
Total Approved Allocations EC 2 – Negative Economic Impacts		\$27,266,455

In addition to the projects approved in this category, as a result of the COVID-19 pandemic, over 3,000 lower-income Solano County residents applied for emergency rental and utility assistance through the County’s Emergency Rental Assistance Program, administered by Catholic Charities of Yolo-Solano, Inc. To date, \$11.5million has been paid out in rental and utility assistance on behalf of 1,100 households. Additionally, the State’s emergency rental assistance program, Housing Is Key, has accepted 8,727 applications on behalf of Solano County residents and has funded 2,897 applications totaling \$29,935,926. The average payments between both programs were similar and in the range of \$10,000-\$11,000.

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3): The Board has not yet approved projects in the Public Health-Negative Economic Impact: Public Sector Capacity Expenditure Category.

Premium Pay (EC 4): The Board has not yet approved projects in the Premium Pay Expenditure Category.

Water, sewer, and broadband infrastructure (EC 5): The Board has approved multiple projects in this expenditure category to meet a wide variety of needs including:

Subcategory	Approved Projects in Subcategory	Approved Total Subcategory Allocation
5.2 Clean Water: Centralized Wastewater	One project has been approved in this subcategory:	\$300,000

Collection and Conveyance	<ul style="list-style-type: none"> Upper lateral sewer replacement program – Unicorp Vallejo 	
5.6 Clean Water: Stormwater	One project has been approved in this subcategory: <ul style="list-style-type: none"> Fairgrounds channel drainage improvements 	\$5,000,000
5.11 Drinking Water: Transmission Distribution	Two projects were approved in this subcategory: <ul style="list-style-type: none"> State small water system – Muni water connection, Rio Vista State small water system – Muni water connection, Vacaville 	\$452,500
5.13 Drinking Water: Source	One project was approved in this subcategory: <ul style="list-style-type: none"> Cache Slough pumping plan reoperations feasibility study 	\$250,000
5.15 Drinking Water: Other Water Infrastructure	One project was approved in this subcategory: <ul style="list-style-type: none"> Lakes water system aux supply feasibility study 	\$250,000
5.18 Water and Sewer: Other	Two projects have been approved in this subcategory: <ul style="list-style-type: none"> Lake Solano Park – Potable Water and Septic Sys Improvement Integrated Water/Drainage Implementation Framework - Unicorp 	\$1,040,000
5.21 Broadband: Other Projects	One project was approved in this subcategory: <ul style="list-style-type: none"> Broadband study 	\$500,000
Total Approved Allocations EC 5 – Infrastructure		\$7,792,500

Revenue Replacement (EC 6): The Board has had several discussions on revenue replacement, and at this time informally reserved a minimum of \$10 million for revenue replacement, pending future discussions and project approvals. It is anticipated that the Board will allocate revenue replacement in the coming months.

In addition to the above expenditure categories, the Board has informally reserved up to \$4 million for administrative costs related to the administration of ARPA, which includes staff time for project reporting and compliance.

Promoting Equitable Outcomes

The County is committed to utilizing the \$86 million it will receive through the American Rescue Plan Act of 2021 in an equitable manner. Goals in the area of equity cross nearly all projects that have been approved by Solano County. Equity goals are grouped by sector for approved projects as described below.

Children and Education: The two projects addressing children and education are aimed at increasing equity for young children and transition age youth in the following ways:

- The Early Learning Center is located in a neighborhood with a significant number of risk factors for families and will provide early childhood education to children of all incomes.

Families will have access to Head Start and Early Head Start which provide early care and education to families who are below federal poverty level. In addition, all providers will take child care subsidies for qualified families.

- Education and Career Pathways for At-Promise Youth will reengage transition age youth who disengaged with school during the pandemic, including low-income youth, youth with disabilities, and youth of color. Youth will be provided individualized plans to meet their needs and learning and career goals.

Small Business and Workforce: The occupational losses due to the pandemic were centered in low-wage jobs held by the most economically vulnerable residents in Solano County. In addition, nearly half of Solano County's small businesses are owned by people of color. Therefore, the economic impact of the COVID-19 pandemic had a significant disproportional impact on low-income residents and residents of color. To counter that effect, projects in the area of small business and workforce support will focus on ensuring an equitable recovery including:

- All of the businesses supported by business advising are disproportionately impacted businesses with 10 or fewer employees.
- Industry-based job training will quickly reskill our vulnerable residents in reemployment at a living wage with career pathway opportunities.
- Providing low-income workers additional supports to retain employment by delivering wrap-around resources and assistance to workers at the worksite, thereby reducing barriers to accessing services.
- Grants to nonprofits are based on providing culturally and linguistically competent workforce services through trusted community-based nonprofit organizations. Services to participants are targeted to disproportionately impacted populations to create equitable pathways to quality jobs and career pathways.
- The Revolving Loan Fund will use artificial intelligence in its lending tools to remove potential biases in traditional lending. This will increase access to loans for traditionally underserved populations.

Affordable Housing: The affordable housing project that have been approved promote economic equity by creating housing that does not create a cost burden on the lower-income renter households. Projects include both opportunities for low-income rental units, as well as home ownership which has the added benefit of building equity which provides future economic stability for low-income households. Data in Solano County shows that poverty disproportionately impacts households of color so adding additional units of housing for low-income households which are available regardless of race or ethnicity increases housing opportunity and economic stability for households of color.

In addition to the creation of units, the Housing Counseling project will assist Solano County households to receive services to obtain or maintain housing. Typically, low-income households, including those of color, do not have the resources to obtain other forms of assistance with their specific housing situation. This will give easy access to those most at risk of losing their housing or being unable to obtain housing to transition out of homelessness.

Emergency Food: The emergency food projects will address equity by ensuring the most at-risk Solano County households, including children, seniors, low-and-moderate income households, households experiencing unemployment, and households experiencing housing or food

insecurity, will have access emergency food. As part of the Proposal process, organizations providing food be required to provide a plan for reaching at-risk populations, which may include, outreach, neighborhood-based services, food delivery, etc.

Water Infrastructure: The water infrastructure projects have multiple equity goals which include:

- Reaching historically underserved populations by providing equitable distribution and access to clean and reliable drinking water and sanitation improvements to these populations.
- The Fairgrounds Channel Drainage Improvement Project will provide much needed flood protection to a mobile home park which traditionally has low-income residents.
- Developing a supplemental and redundant water supply system is critical in assuring an equitable waste supply to all customers in times of shortage.
- The Lakes Water System was evaluated as part of the State of California’s 2021 Drinking Water Risk Assessment for Public Water Systems and was categorized as Potentially At-Risk, meaning it was failing to meet one or more key Human Right to Water goals. Therefore, the study will help the Lakes Water System to achieve its water supply goals in serving all its customers equitably and reliably.

Broadband Infrastructure: The Broadband Infrastructure project is looking closely at underserved populations who do not have broadband access to ensure there is equitable access to broadband across the county.

Community Engagement

The Solano County Board of Supervisors has kept community engagement at the forefront in the guidance of SLFRF distribution including:

- Public Meetings—The ARPA planning process began with several open public discussions at regularly scheduled Board meetings during which the details of the funding were discussed at length. Every subsequent decision made regarding ARPA funding is presented at a public Board meeting with opportunity for public comment.
- Website—The County established a dedicated website to share important information on the ARPA funding guidelines, planning opportunities, and other information with the public on the Solano County SLFRF funds.
(https://www.solanocounty.com/depts/county_admin/arpa/default.asp)
- Public Workshops—Two public workshops, including one held in the evening to increase access for residents who would not be able to engage during the day, were held to solicit comments and feedback on ARPA SLFRF spending. Residents were able to participate in person or via phone.
- Community Survey—A community survey was distributed in English, Spanish and Tagalog to garner individual community member input. The survey had nearly 1,000 responses. Results of the survey can be found on the County’s ARPA website.
- Subject Matter Workgroups—Multiple subject matter workgroups, including children and education, affordable housing, homelessness, workforce development, small business assistance, infrastructure, food security, public health, and behavioral health have been developed. Each subject matter workgroup reviewed the data provided through the

previous public processes and has presented or is scheduled to present to the Board recommendations during a public meeting.

Labor Practices

Solano County has several infrastructure projects planned related to water, flood control and sanitation that include capital expenditures; however, the projects are in the beginning stages and competitive bidding processes have not been completed. As part of the competitive bidding process, Solano County will ensure potential bidders are aware that they must comply with all prevailing wage requirements and the County will monitor the successful bidders for compliance with prevailing wage throughout the process. In securing its agreements, the County will seek to be as inclusive as possible and will ensure outreach efforts include minority- and women-owned businesses to encourage them to bid on ARPA infrastructure and capital expenditure projects. The County will also seek to inform local businesses of the opportunity to bid on these projects as the County prefers to hire locally when feasible.

Use of Evidence

At this time, only one project—Industry-Based Job Training—is utilizing an evidence-based model in its entirety. Sector Strategies accounts for \$873,080 of the project budget.

Other projects have evidence-based strategies integrated into a local program model, such as using evidence-based assessment tools (e.g. Education and Career Pathways for At-Promise Youth is utilizing the Comprehensive Adult Student Assessment System [CASAS] to provide testing of basic and academic skills of all identified youth), but a specific budget amount is not dedicated to the strategy.

No projects are conducting rigorous program evaluations at this time.

Performance Report

Each approved project has identified key performance indicators. For projects which are serving residents, such as workforce, education, food, etc, key performance indicators include indicators of both how many residents were served, as well as indicators of outcomes. In many cases, indicators of outcomes are still in development and will be identified in future recovery plans. Developed key performance indicators are listed by project in the project inventory below and include required reporting indicators where necessary.

For infrastructure projects, key performance indicators include key milestones and deliverables.

The County is currently working on identifying and implementing a reporting system for project performance which will assist in ensuring projects are meeting their key performance indicators during the course of the project.

PROJECT INVENTORY

Project 1		
Project Name	Superior Court – SBCA Agreement	
Project Identification Number	21-809 SC SCBA	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.2-Household Assistance: Rent, Mortgage, Utility Aid	
Approved Funding Amount	\$250,000	
Project Overview	<p>This program consisted of two paralegals, working in Solano Superior Court’s Self-help Center and under the supervision of Self-help Center attorneys, who prepare applications for California’s Covid-19 Rental Relief Program for both landlords and tenants. The goal of the program is to provide access to the State program for everyone.</p> <p>The paralegals publicize the program in the community, explain the state program to clients, prepare applications, including the gathering and ordering of supporting documents, submit applications on behalf of clients and follow up on the progress of the applications once submitted. A referral system is set up with other court offices and local housing and social service agencies. Services are offered by phone, by email and in person and in the primary language of the client.</p> <p>When the State program stopped accepting new applications on March 31, 2022, the program shifted to assistance with already submitted and pending applications.</p>	
Delivery Mechanism and Partners	The Solano Superior Court has been implementing this project.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	Number of households receiving eviction prevention services (required)	87 households were served in FY2021/22
	Number of affordable housing units preserved or developed (required)	N/A

Project 2	
Project Name	Early Learning Center
Project Identification Number	02-223-01F5SELC
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties
Approved Funding Amount	\$1,870,000
Project Overview	There is a high need for expansion of childcare and early learning opportunities, and the largest barrier (which has been a barrier of over 20 years) remains appropriate facilities. The Vallejo City Unified School District, in partnership with the Solano County Office of Education, Child Start Inc. (Solano’s Head Start and Early Head Start provider), and the First 5 Solano Children and Families Commission, has identified the Beverly Hills Elementary School as a site the district is willing to convert to an Early Learning Center (ELC). This ELC

	<p>would provide the opportunity for multiple childcare and early learning providers to expand their existing programs by relocating to this site. The school was last operational in 2020 and has 22 classrooms. These 22 classrooms will be utilized for a variety of types of care, including infant, toddler and preschool classrooms. Providers will include both private providers and publicly funded providers, offering a mix of child care and early learning programs for all ages (0-5) and all income levels.</p> <p>The Beverly Hills School requires renovations to convert it from an elementary school to an early learning site, including tiny toilets, age-appropriate playground equipment, and a refresh of the exterior and interior of the school. Once the facility is renovated, the providers will each pay their share of cost for use of the space, thereby resulting in an early learning site that pays for itself.</p>				
Delivery Mechanism and Partners	First 5 Solano, a Division of the Solano County Administrator’s Office, is implementing this project. The funds will be used along with other funding in an agreement with Vallejo City Unified School District for the improvements. Other partners include Child Start, Inc., Solano County Office of Education, and other child care providers.				
Use of Evidence	The renovation project itself will not be utilizing any evidence-based models or conducting a comprehensive program evaluation. Once the site is complete, programs operating on the site may be utilizing evidence-based early care and education program models and curriculum, such as Head Start, as appropriate.				
Key Performance Indicators	<table border="1"> <tr> <td>Renovations completed</td> <td>Not yet started</td> </tr> <tr> <td># of new child care/early education slots created</td> <td>Not yet started</td> </tr> </table>	Renovations completed	Not yet started	# of new child care/early education slots created	Not yet started
Renovations completed	Not yet started				
# of new child care/early education slots created	Not yet started				

Project 3	
Project Name	Education and Career Pathways for At-Promise Youth
Project Identification Number	03-225-01SCEEC
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services
Approved Funding Amount	\$530,000
Project Overview	<p>As a result of the COVID-19 pandemic, there is a population of older, vulnerable youth, ages 18-24, who have faced significant barriers and set-backs and have not completed their high school education. The youth also do not have a career pathway and have had the highest unemployment rates during the pandemic of any population. Youth without a high school diploma or career pathway are more likely to become reliant on on-going public assistance. These youth are in need of additional individualized support to achieve the completion of their diploma and access career opportunities services, such as social emotional support and support in addressing basic needs.</p> <p>Solano County Office of Education (SCOE) will identify potential students by reaching out to school districts to identify students who have disengaged or are at-risk of not completing their high school diploma. SCOE will provide individualized programming to meet the distinct needs of students for whom traditional methods of school were unsuccessful or simply not an option during the pandemic due to socio-economic, mental health, or other basic needs not being addressed. Programming will focus on first, connecting youth to basic</p>

	needs and social-emotional supports as needed while also developing a plan for academic program completion/graduation, work readiness and job placement opportunities.	
Delivery Mechanism and Partners	This program will be delivered via contract with Solano County Office of Education with oversight from First 5 Solano.	
Use of Evidence	The program is not following an evidence-based program in its entirety, but is integrating evidence-based strategies, including coaching, evidence-based skill training and utilizing the (Comprehensive Adult Student Assessment System) CASAS assessment.	
Key Performance Indicators	# of enrolled youth	Not yet started
	% of youth completing 3 work ready activities or maintaining employment for 60 days	Not yet started
	% of youth making progress toward the attainment of a high school diploma or equivalent	Not yet started
	# of students participating in evidence-based tutoring programs (required)	Not yet started

Project 4		
Project Name	Sustain/Extend Current Service Delivery-WDB Staffing	
Project Identification Number	04-237-01WDBSTF	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other	
Approved Funding Amount	\$216,213	
Project Overview	Funds will be utilized for staffing to maintain the career coaching, training support, and job placement activities on the job seeker side, as well as staffing to maintain the recruitment and employer-based job training support on the business side to ensure that job seekers and businesses will not be turned away in the coming year.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of job seekers provided career coaching	Not yet started
	% of job seekers exiting the program with employment	Not yet started

Project 5		
Project Name	Sustain/Extend Current Service Delivery-WDB Training	
Project Identification Number	05-210-01WDBTRN	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$400,000	
Project Overview	Funds will be utilized in the same manner as Workforce Innovation and Opportunity Act (WIOA) training-related funds for the cost of training at approved training provider locations, training fees, books, and supportive services such as transportation, training equipment, and basic needs to complete training. Workforce training will focus on	

	short-term training (less than one year) that provides in-demand skills and certifications. The WDB will leverage WIOA training dollars in FY2022/23 to maximize the potential match of ARPA funding.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of workers enrolled in sectoral job training programs (required)	Not yet started
	# of workers completing sectoral job training programs (required)	Not yet started
	% of workers completing training exiting the program with employment	Not yet started
	# of people participating in summer youth employment programs (required)	N/A

Project 6		
Project Name	SBDC Business Advising	
Project Identification Number	06-230-01WDBADV	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$120,242	
Project Overview	Funds will be utilized in the same manner as Workforce Innovation and Opportunity Act (WIOA) training-related funds for the cost of training at approved training provider locations, training fees, books, and supportive services such as transportation, training equipment, and basic needs to complete training. Workforce training will focus on short-term training (less than one year) that provides in-demand skills and certifications. The WDB will leverage WIOA training dollars in FY2022/23 to maximize the potential match of ARPA funding.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses provided one on one advising	151 businesses were provided one on one advising April-June 2022
	# of training classes held for businesses	7 training classes were help from April-June 2022 attended by 151 small businesses
	% of businesses that reaches at least one of the Small Business Administration outcomes of: <ul style="list-style-type: none"> Jobs created New business starts Increase in sales Loans/equity secured 	This outcome will be reported in the next recovery plan

Project 7		
Project Name	Grants to Nonprofits to Deliver Re-employment & Job Training Services	
Project Identification Number	07-210-02WDBGNP	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$1,600,000	
Project Overview	<p>Community Reemployment Grants are intended to provide the hands-on intensive reemployment and training-related supports to Solano's vulnerable populations through Solano's nonprofit base.</p> <p>Community Reemployment Grants will allow a variety of service delivery strategies to support reemployment of disproportionately impacted populations and communities. Proposed strategies may include supportive services to reduce barriers to employment, occupational training, job readiness training, mentoring, coaching, hands-on job placement assistance and other employment and training-related services.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will be conducting a Request for Proposals process to identify nonprofits.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of workers enrolled in sectoral job training programs (required)	Not yet started
	# of workers completing sectoral job training programs (required)	Not yet started
	# of people participating in summer youth employment programs (required)	N/A

Project 8	
Project Name	Technical Assistance Contractor and Grants for Non-Profits to Improve Business Infrastructure & Technology
Project Identification Number	08-234-01WDBTNP
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.34-Assistance to Impacted Nonprofit Organizations
Approved Funding Amount	\$400,000
Project Overview	<p>The WDB will work with community stakeholders and funders to provide technical assistance, as well as infrastructure grants, to Solano County's nonprofit base to support nonprofit sustainability and economic recovery from the COVID-19 pandemic.</p> <p>The WDB, in partnership with community stakeholders, members of the Solano County Funders Collaborative, and the County of Solano, will provide technical assistance to Solano County's non-profit organizations providing employment or training-related services to residents. A professional development series will be developed and delivered through a combination of in-person and virtual trainings. Topics may include cultural competency and equity, labor market information, digital literacy, growing capacity, government grant administration, and emerging workforce trends.</p>

Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will be conducting a Request for Proposals process to identify nonprofits.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of workforce practitioners receiving training and technical assistance to improve services for participants and nonprofit operations	Not yet started

Project 9		
Project Name	Industry-Based Job Training	
Project Identification Number	09-210-03WDBIBJ	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$1,898,000	
Project Overview	<p>The WDB will work with industry leaders and education partners to develop short-term credential or industry-skill-based trainings. Key elements of the job training will include cohort-based training approaches, work-based learning experiences, wrap-around supports for students, and strong industry engagement in program design and implementation. Businesses will be able to directly hire from the graduate pool of a job training program designed to meet their specific hiring or upskilling needs. A career outreach and awareness campaign will be launched to build an understanding in the community of in-demand industries and occupations.</p> <p>Trainings may take many forms depending on the business need, such as primarily job readiness training with basic industry certifications (such as ServSafe for restaurants), apprenticeship-like models with training occurring onsite at the business location, or a specific combination of industry-based skills bundled together (such as complementary health care certifications).</p> <p>Based on economic development priorities and where the skills gaps are in key current or future industries in Solano County, trainings will be implemented in the following industries: healthcare and social assistance (including child care), manufacturing, entrepreneurship, transportation and logistics, hospitality and climate transition.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will work with community partners, including Adult Schools, Solano College, Solano Economic Development Corporation, City Economic Development Departments, and Businesses for implementation of the trainings. In some instances, procurements will be utilized to secure trainings.	
Use of Evidence	This project will be utilizing Sector Strategies. 46% (\$873,080) of the budget is dedicated toward this evidence-based strategy,	
Key Performance Indicators	# of workers enrolled in sectoral job training programs (required)	Not yet started
	# of workers completing sectoral job training programs (required)	Not yet started

	# of people participating in summer youth employment programs (required)	N/A
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Project 10		
Project Name	Expand Community Engagement and Job Readiness	
Project Identification Number	10-210-04WDBCEJ	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$600,000	
Project Overview	<p>The WDB will use a variety of methods to build foundational work skills in Solano's negatively impacted job seeker population to support adjustment to a COVID recovery economy. These skills include basic computer and technology skills, understanding new virtual hiring practices, and how to transfer skills to new occupations. The WDB will provide workshops in the Job Centers and in community locations throughout the county on today's jobs, virtual job search techniques, changing careers, and foundational digital literacy skills.</p> <p>In addition, the WDB will increase focus in the community of Vallejo to reengage the community in employment and training opportunities. The project will include short-term additional community access points for workforce services to provide more equitable access, a Community Navigator focused in disproportionately impacted communities to work with community-based partners in reemployment efforts, and expansion of Spanish-speaking services as the America's Job Center of California in Vallejo.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of job seekers receiving improved technological, accessible, and in-language employment support in Vallejo	Not yet started
	# of workers enrolled in sectoral job training programs (required)	N/A
	# of workers completing sectoral job training programs (required)	N/A
	# of people participating in summer youth employment programs (required)	N/A

Project 11	
Project Name	Improve Virtual Service Tools - support shift to user-friendly online services
Project Identification Number	11-237-02WDBIVT
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other
Approved Funding Amount	\$50,000
Project Overview	The WDB will improve virtual service delivery tools to support job seekers and businesses in remote access to workforce services.

	Improved virtual service delivery tools may include texting services, web-based forms for participants, and virtual job fair platforms, in addition to supporting conversion of the public workforce website to allow user-friendly virtual services.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of job seekers that participate in job readiness workshops	Not yet started

Project 12		
Project Name	Vallejo Job Center Improvements- Technology upgrades and COVID floor Design	
Project Identification Number	12-237-03WDBVJC	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other	
Approved Funding Amount	\$150,000	
Project Overview	The WDB will upgrade participant-focused technology and job center access at the Vallejo Job Center. Job seekers need more modern technology available for their use to effectively apply for jobs, conduct virtual interviews, gain computer skills, and compete resume documents. Upgrades to technology and tools for job seeker usage will allow job seekers access to up-to-date technology, which is necessary for in-demand digital literacy skills and new virtual hiring practices. Additional activities include upgrades to the Job Center floorplan to allow for better social distancing as a result of COVID.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of job seekers with improved virtual access to services for job seekers unable to come in person to Job Center locations	Not yet started

Project 13		
Project Name	Employer Resource Network - employment & training supports for low-wage, underemployed workers throughout the county	
Project Identification Number	13-210-05WDBERN	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$200,000	
Project Overview	Employer Resource Networks (ERN) are a promising national practice that assists low-income workers with navigating access to social systems that provide sustained support, increased job retention, and access to economic mobility through the use of Success Coaches. ERNs are an employer-driven model that have been particularly successful with small and mid-size firms in increasing their employee retention and productivity. Businesses pay membership fees that usually cover over half of the costs of the network, with the remaining funds leveraged through a combination of public funds, grants, and donations. Quantified results include	

	<p>increased employee productivity, increased employee qualification for higher-paid positions, decreased public assistance use, and an increased average employee retention rate of 95%. ERNs also allow small and mid-size businesses to create economies of scale in addressing employee retention and mobility.</p> <p>The WDB will work with ERN USA to build employer engagement and buy-in and lead employer groups in the development of the local ERN parameters and structure.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will work with ERN USA for implementation.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of underemployed workers receiving employment and training support	Not yet started
	# of workers enrolled in sectoral job training programs (required)	Not yet started
	# of workers completing sectoral job training programs (required)	Not yet started
	Number of people participating in summer youth employment programs (required)	NA

Project 14	
Project Name	Small Business Technical Assistance - Expand SBDC Advising
Project Identification Number	14-230-02WDBESA
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning
Approved Funding Amount	\$156,000
Project Overview	The WDB is the host to Solano's Small Business Development Center (SBDC), who provides training and technical assistance to Solano's small businesses. The demand for business advising has increased dramatically during COVID. ARPA funding will maintain service delivery for small businesses to meet the COVID recovery demand. All business advising and training is conducted by industry experts contracted by the SBDC. The recommended funding would be used to cover the cost of expanded services provided by these contracted Business Advisors.
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.
Key Performance Indicators	# of businesses advised Not yet started

Project 15	
Project Name	Small Business Technical Assistance - Culturally Competent Advising
Project Identification Number	15-230-03WDBCC
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning
Approved Funding Amount	\$208,000

Project Overview	This project will procure culturally and linguistically sensitive business advising and technical assistance. Technical assistance will be focused on disproportionately impacted small businesses, including strong outreach and technical assistance for non-native English speaking business owners.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who will be conducting a Request for Proposals process.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of small businesses provided culturally competent business advising and assistance	Not yet started

Project 16		
Project Name	Small Business Technical Assistance - Business Peer Advisory Groups	
Project Identification Number	16-230-04WDBBPA	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$88,000	
Project Overview	Business peer advisory groups create an environment for business leaders to share ideas, solve problems, learn best practices and support one another. This project includes set-up, development and facilitation of four (4) peer advisory groups in the county.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of peer advisory groups established and facilitated	Not yet started

Project 17		
Project Name	Business Incubator Initiative - Training cost for 6 Incubator Programs	
Project Identification Number	17-230-05WDBTIP	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$127,000	
Project Overview	The SBDC will develop and facilitate up to 6 Incubator programs that will consist of a 6 week bootcamp. Participants will receive weekly trainings/meetings and one on one sessions all provided by SBDC Business Advisors. This portion of the Incubator project is related to the technical assistance provided.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses trained through the incubator program	Not yet started

Project 18	
Project Name	Business Incubator Initiative - Small business microgrants for Incubator Graduates
Project Identification Number	18-229-01WDBSBG
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.29-Loans or Grants to Mitigate Financial Hardship
Approved Funding Amount	\$480,000
Project Overview	The 6 week Business Incubator programs will culminate in a pitch contest where program attendees will make a case for receiving grant funding. This portion of the Incubator project is to provide the grant funding that will be provided as decided by a panel made up of Business Advisors, Economic Development leaders and other business experts.
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.
Key Performance Indicators	# of businesses awarded microgrant funds Not yet started

Project 19	
Project Name	Business Training Series
Project Identification Number	19-230-06WDBBTS
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning
Approved Funding Amount	\$110,000
Project Overview	The WDB and SBDC will partner to launch a training and technical assistance initiative to support small businesses in making changes their recruitment processes, employee retention efforts, and workplace culture and job quality initiatives to attract and retain workers in today's economic landscape.
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who will conduct a procurement to identify a training agency.
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.
Key Performance Indicators	# of businesses participating in employer training series Not yet started

Project 20	
Project Name	Business Translation Services Pilot
Project Identification Number	20-230-07WDBTSP
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning
Approved Funding Amount	\$28,000
Project Overview	To support non English-speaking businesses the SBDC will secure access to LanguageLink, or a similar translation service, that would be accessible for free for small businesses and business support organizations. The SBDC will facilitate access to verbal or written

	translation that could be used for business outreach materials, translation of technical documents, and other uses.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who will conduct a procurement to identify a translation agency.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses accessing the program	Not yet started

Project 21		
Project Name	Work-Based Mental Health Services	
Project Identification Number	21-230-08WDBMHS	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$220,000	
Project Overview	The WDB will partner with Solano County Health & Social Services to procure a training and technical assistance provider for employer engagement and worker training on mental health strategies. These services could include workshops on mental well-being for staff, workshops and resources for managers to support worker mental well-being, and technical assistance on support structures businesses could utilize to improve and maintain worker mental well-being.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will conduct a procurement to identify a provider.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses receiving technical assistance or training for employees on work-based mental health services	Not yet started

Project 22		
Project Name	Revolving Loan Fund	
Project Identification Number	22-229-02WDBRLF	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.29-Loans or Grants to Mitigate Financial Hardship	
Approved Funding Amount	\$4,000,000	
Project Overview	Loans will be provided to small businesses impacted by Covid-19. Small businesses will also receive technical assistance through the Small Business Development Center. Focus will be placed on women and minority owned businesses, businesses located in economically disadvantaged areas, and areas where the pandemic impact was significant.	
Delivery Mechanism and Partners	This project will be delivered via contract with Solano Economic Development Corporation and will include a procurement for loan servicing.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of loans provided	Not yet started

	# of businesses that were provided loans that succeed	Not yet started
	Amount of loan payback	Not yet started

Project 23		
Project Name	Parkside Flats	
Project Identification Number	23-215-01CAOPSF	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing	
Approved Funding Amount	\$600,000	
Project Overview	<p>The City of Fairfield is partnering with developer Integrity Housing to provide 168 affordable housing units. The units are to be affordable and available to households at 50% (33 units) and 80% (133 units) of area median income plus two manager units. Amenities will include a clubhouse with computer room and fitness center, swimming pool, BBQ/picnic area and onsite parking.</p> <p>ARPA funding would provide gap financing needed to conduct site mitigation, which is related to the discovery of underground concrete storage tanks. The concrete reservoirs were abandoned and demolished on-site and backfilled. Consequently, the underground storm retention pipes had to be rerouted along the property's perimeter, creating additional costs to mitigate.</p>	
Delivery Mechanism and Partners	The Solano County Administrator's Office will be providing the funds to the City of Fairfield who is partnering with developer Integrity Housing.	
Use of Evidence	N/A	
Key Performance Indicators	# of households receiving eviction prevention services (required)	N/A
	# new affordable housing units preserved or developed (required)	Not yet started
	# of lower-income households who are able to obtain and maintain long-term affordable housing.	Not yet started

Project 24		
Project Name	Habitat for Humanity Woolner Avenue	
Project Identification Number	24-215-02CAOHHW	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing	
Approved Funding Amount	\$215,000	
Project Overview	<p>The City of Fairfield, in partnership with Habitat for Humanity, will be building three single-family homes on Woolner Avenue in Fairfield for low-income households with incomes between 50% and 80% of area median income, and sales will be restricted to Solano County residents. Each home is 1,289 square feet with 3 bedrooms and 2 bathrooms and a one-car garage. Sweat equity from the future homeowners is required. The homes will be sold at a price that is affordable to low-income households, with Habitat for Humanity carrying back the first and second mortgages. An affordability covenant ensuring the homes remaining affordable for 45 years will</p>	

	be recorded. ARPA funding would serve as gap financing for pre-development costs, as well as to provide electricity to the site.	
Delivery Mechanism and Partners	The Solano County Administrator's Office will be providing the funds to the City of Fairfield who is partnering with Habitat for Humanity.	
Use of Evidence	N/A	
Key Performance Indicators	# of households receiving eviction prevention services (required)	Not yet started
	# new affordable housing units preserved or developed (required)	Not yet started
	# of low-income renter households who become first-time homebuyers	Not yet started
	# of low-income households able to obtain and maintain long-term ownership housing	Not yet started

Project 25		
Project Name	Housing Trust Fund	
Project Identification Number	25-215-03CAOHTF	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing	
Approved Funding Amount	\$3,000,000	
Project Overview	ARPA funds will be used as the initial allocation to establish a housing trust fund to provide a local mechanism to fund the development of affordable housing. Created and administered by the County, it can be tailored to fit the unique affordable housing needs and goals of the County. Ongoing annual funding will come from the County's Community Investment Program affordable housing allocation.	
Delivery Mechanism and Partners	The fund will be Administered by the County Administrator's Office	
Use of Evidence	None	
Key Performance Indicators	Establishment of the housing trust fund to serve as an ongoing source of funding to create and/or maintain affordable housing units in Solano County	Not yet started
	# of grants Solano County applies for from sources not typically available to local government, such as the State of California's Local Housing Trust Fund Grant Program.	Not yet started
	# of households receiving eviction prevention services (required)	N/A
	# new affordable housing units preserved or developed (required)	Not yet started

Project 26		
Project Name	Housing Counseling	
Project Identification Number	26-216-01CAOHGC	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.16-Long-term Housing Security: Services for Unhoused Persons	

Approved Funding Amount	\$250,000	
Project Overview	ARPA funds will be used to contract with a housing counseling agency, preferably one that is HUD-certified, to provide Solano County residents with education and assistance on a variety of housing matters. These include education and counseling related to tenant/landlord rights and responsibilities; homelessness prevention; pre-foreclosure assistance; and first-time homebuyer education. The funds would provide counseling for a two-year period to assist in stabilizing housing that was jeopardized as a result of the pandemic.	
Delivery Mechanism and Partners	The County Administrator's Office will be conducting a RFP to identify a housing counseling agency.	
Use of Evidence	None	
Key Performance Indicators	# of Solano County households with who access education and assistance with their specific housing situation	Not yet started
	% of households who access assistance that obtain or maintain housing	Not yet started
	# of households receiving eviction prevention services (required)	Not yet started
	# new affordable housing units preserved or developed (required)	Not yet started

Project 27		
Project Name	State Small Water System - Muni Water Connection, Rio Vista	
Project Identification Number	27-511-01RSMWSR	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.11-Drinking Water: Transmission & Distribution	
Approved Funding Amount	\$151,000	
Project Overview	Provide public water system connections to eight existing residential units located on two adjacent parcels in the City of Rio Vista.	
Delivery Mechanism and Partners	The Department of Resource Management is working with the City of Rio Vista for implementation.	
Use of Evidence	N/A	
Key Performance Indicators	Design and bidding completion by December 2022	Not Yet Started
	Construction completion by December 2023	Not Yet Started

Project 28		
Project Name	Lake Solano Park - Potable Water & Septic System Improvements	
Project Identification Number	28-518-01RSMLSP	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.18-Water and Sewer: Other	
Approved Funding Amount	\$740,000	
Project Overview	Provide upgrades to the Lake Solano Park public water system and wastewater collection systems	
Delivery Mechanism and Partners	The Department of Resource Management, Park Services will be implementing this project.	
Use of Evidence	N/A	

Key Performance Indicators	Upgrade to public water system at Lake Solano Park is completed.	Not Yet Started
	Upgrade to wastewater collection system at Lake Solano Park is completed	Not Yet Started

Project 29		
Project Name	Fairgrounds Channel Drainage Improvements	
Project Identification Number	29-056-01RSMFCD	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.6-Clean Water: Stormwater	
Approved Funding Amount	\$5,000,000	
Project Overview	Drainage improvements to Fairgrounds Channel to provide 100-year storm protection for a 105-unit Newell Mobile Home park and the adjacent multi-use Solano360 project site in the Vallejo	
Delivery Mechanism and Partners	Solano County, in partnership with the City of Vallejo, will do a Request for Proposals for design and installation.	
Use of Evidence	N/A	
Key Performance Indicators	By December 2024, all permitting will be completed and project will be shovel-ready	Not Yet Started
	By December 2026 channel drainage improvements will be completed for flood protection	Not Yet Started

Project 30		
Project Name	Upper Lateral Sewer Replacement Program - Unincorp Vallejo	
Project Identification Number	30-052-01RSMSRV	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.2-Clean Water: Centralized Wastewater Collection and Conveyance	
Approved Funding Amount	\$300,000	
Project Overview	Implement a temporary program to supplement the Vallejo Wastewater Sewer District's Upper and Lower Lateral Replacement Program to offset homeowners' costs for sewer line replacements in unincorporated Vallejo.	
Delivery Mechanism and Partners	Solano County Resource Management will be working with Vallejo Wastewater Management for implementation.	
Use of Evidence	N/A	
Key Performance Indicators	# of homeowners accessing the program	Not yet started

Project 31		
Project Name	Cache Slough Pumping Plant Reoperations Feasibility Study	
Project Identification Number	31-513-01RSMCFS	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.13-Drinking Water: Source	
Approved Funding Amount	\$250,000	

Project Overview	Conduct a study to evaluate the feasibility of restarting operation of the City of Vallejo's Cache Slough pumping plant to provide for regionwide water supply reliability.	
Delivery Mechanism and Partners	Solano County Resource Management will be working with the City of Vallejo for implementation.	
Use of Evidence	N/A	
Key Performance Indicators	Completion of study	Not Yet Started
	Identification of pathways and barriers to bring the pumping back online.	Not Yet Started

Project 32		
Project Name	Lakes Water System Aux Supply Feasibility Study	
Project Identification Number	32-515-01RSMLFS	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.15-Drinking Water: Other Water Infrastructure	
Approved Funding Amount	\$250,000	
Project Overview	Conduct a study to evaluate the feasibility of consolidating the Lakes Water System into the larger City of Vallejo's water system to improve water supply reliability.	
Delivery Mechanism and Partners	Solano County Resource Management will be working with the City of Vallejo for implementation.	
Use of Evidence	N/A	
Key Performance Indicators	Completion of study	Not Yet Started
	Identification of pathways and barriers to connect the Lakes Water System to the City of Vallejo System	Not Yet Started

Project 33		
Project Name	Integrated Water/Drainage Implementation Framework - Unincorp	
Project Identification Number	33-518-02RSMIWU	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.18-Water and Sewer: Other	
Approved Funding Amount	\$300,000	
Project Overview	Develop a region-wide water resources framework that identifies priority water and drainage projects for future implementation.	
Delivery Mechanism and Partners	Solano County Resource Management Department will be implementing this project.	
Use of Evidence	N/A	
Key Performance Indicators	Completion of framework	Not Yet Started
	Development of comprehensive list of water resource projects and action recommendations that can be implemented.	Not Yet Started

Project 34	
Project Name	State Small Water System - Muni Water Connection, Vacaville

Project Identification Number	34-511-02RSMWSV	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.11-Drinking Water: Transmission and Distribution	
Approved Funding Amount	\$301,500	
Project Overview	Provide public water system connections for six residential units on a single parcel within the City of Vacaville that are currently served by a single water supply well that has historical groundwater contamination.	
Delivery Mechanism and Partners	Solano County Resource Management will be working with the City of Vacaville for implementation on this project.	
Use of Evidence	N/A	
Key Performance Indicators	Design and bidding completion by December 2022	Not Yet Started
	Construction completion by December 2023	Not Yet Started

Project 35		
Project Name	Broadband Study	
Project Identification Number	35-521-01DITBBS	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.21-Broadband: Other Projects	
Approved Funding Amount	\$500,000	
Project Overview	<p>This project will prepare a county broadband and digital equity plan which will be a key building block for a Countywide broadband strategic plan. There are currently significant amounts of state and federal funding available to Solano County to apply for and utilize to increase the availability of high-speed broadband to unserved and underserved residents and businesses of the county as well as to improve the digital equity for access, affordability, devices, and training for our county residents. The goal of the project is two-fold:</p> <ol style="list-style-type: none"> 1. To develop a detailed and actionable list of grant fundable projects for expanding physical infrastructure needed for high-speed broadband in unincorporated areas of Solano County as well as to identify specific projects where partnerships with local cities or other government organizations may be possible. 2. To develop a detailed and actionable list of grant fundable projects for improving the digital equity of our residents and business owners so they may overcome barriers to broadband access, affordability, access to devices, and training to acquire the skills needed to take advantage of the resources available through using broadband. 	
Delivery Mechanism and Partners	The Department of Information Technology (DoIT) is contracting with Boston Consulting Group to conduct the study.	
Use of Evidence	N/A	
Key Performance Indicators	Identification of actionable projects in areas of unincorporated Solano County where additional fiber/wireless infrastructure is needed	In progress
	Identification of actionable projects where the County can initiate	In progress

	projects to improve digital equity amongst underserved populations	
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Project 36		
Project Name	Emergency Food	
Project Identification Number	36-021-01CAOEFS	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.1 Household Assistance: Food Programs	
Approved Funding Amount	\$2,000,000	
Project Overview	This project will provide a grant to one or multiple organizations to provide emergency food services to Solano County residents who have been impacted by the COVID-19 pandemic. Organizations must apply through a Notice of Funding Availability process and applications will be reviewed by an evaluation committee consisting of representatives from non-profits and/or other government agencies. Successful applicants will have a proven track record of providing this type of service, and preferably a presence in Solano County, in addition to subject-related plans.	
Delivery Mechanism and Partners	The Solano County Administrator's Office is conducting a Notice of Funding Availability (NOFA) to identify community partners for implementation.	
Use of Evidence	None	
Key Performance Indicators	# of households facing food insecurity provided a variety of nutritious food free of charge	Not yet started

Project 37		
Project Name	Emergency Food Capacity Building	
Project Identification Number	37-021-02CAOFCB	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.1 Household Assistance: Food Programs	
Approved Funding Amount	\$3,000,000	
Project Overview	This project will increase capacity of organizations that provide emergency food services by providing funding for things that will allow for increased food preparation, storage, delivery or other capacity, such as building/renovating storage/warehouse space, increasing delivery availability and other potential capital expenditures. The final criteria are in development.	
Delivery Mechanism and Partners	The Solano County Administrator's Office will be conducting a Request for Proposals to identify community partners for implementation.	
Use of Evidence	None	
Key Performance Indicators	# of organizations strengthened to provide emergency food services	Not yet started
	# of low-income, senior, and at-risk Solano County households that would receive emergency food services annually based on the increased capacity	Not yet started

Project 38		
Project Name	Tabor Commons (pending final approval of Appropriation Transfer Request)	
Project Identification Number	38-215-04CAOTCA	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing	
Approved Funding Amount	\$4,500,000	
Project Overview	<p>The City of Fairfield, in partnership with developer EAH, will construct an apartment complex that will provide 67 units of affordable housing. The units would be available to households at 20% (20 units), 30% (20 units) 40% (8 units), 50% (10 units) and 60% (8 units) of area median income plus two manager units. Amenities will include onsite-laundry, a community room with kitchen, a computer room, and space for onsite-resident services and case management.</p> <p>EAH will offer supportive services to 16 units reserved for individuals with intellectual/development disabilities (IDD) through Section 811 Supportive Housing for Persons with Disabilities program funding. They will provide third-party case managers for all IDD residents.</p>	
Delivery Mechanism and Partners	The Solano County Administrator's Office will be providing the funds to the City of Fairfield who is partnering with developer EAH.	
Use of Evidence	N/A	
Key Performance Indicators	# of households receiving eviction prevention services (required)	Not yet started
	# new affordable housing units preserved or developed (required)	Not yet started
	# of extremely low- and very low-income households able to obtain and maintain long-term affordable housing	Not yet started