

COUNTY ADMINISTRATOR'S OFFICE

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COUNTY ADMINISTRATOR
COUNTY OF SOLANO

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To: Board of Supervisors
From: Birgitta Corsello, County Administrator
Date: November 20, 2012
Subject: Biweekly Update of Significant Issues

1. County Administrator's Update on Contracts

The County Administrator signed the following contracts of significance since the last Significant Issues update:

- County Administrator's Office, a contract with Robert Meador (effective November 1, 2012 to October 31, 2013) to design, build and maintain the 2013 Solano County exhibit at the 2013 California State Fair, for a total of \$40,000.

2. Community Meeting in Vallejo on Proposed Day Reporting Center

On November 6, 2012, the Board of Supervisors received a presentation on a proposed Day Reporting Center that would be housed on the County's campus on Tuolumne Street in Vallejo. Public comment at the meeting reflected concerns about the project and suggested a community meeting to learn more about the proposal. The comments echoed emails that had been received by Board members prior to the meeting. A number of the comments suggested a potential lack of understanding by the press and among Vallejo resident about the role of Day Reporting Center in addressing the population on Post Release Community Supervision in Vallejo and across the county. The Board instructed staff to conduct a community meeting to inform and engage the Vallejo community regarding the proposal and to report back at the December 4, 2012 Board meeting. The Board delayed any action on the Day Reporting Center until the Dec. 4 meeting.

Approximately 120 people attended the community meeting on Wednesday, November 14, 2012 in McCormack Hall at the Solano County Fairgrounds in Vallejo. The meeting started at 7 p.m. and concluded about 10:45 p.m. The presentation from staff lasted approximately 40 minutes, with comments from Supervisor Barbara Kondylis, Supervisor Linda Seifert, and County Administrator Birgitta Corsello, and a presentation from Chief Probation Officer Christopher Hansen and Health & Social Services Director Patrick Duterte. Supervisor Kondylis then facilitated nearly three hours of public questions and comments from Vallejo residents. The community meeting was recorded by the Vallejo Independent Bulletin (VIB) and the County presentation is available on YouTube at <http://youtu.be/Bg5emNtmaco>. The VIB has stated it intends to post an unedited version of the public comment on YouTube as soon as the video is ready for posting. Attached is a copy of the presentation and Frequently Asked Questions handouts that were provided.

Staff is compiling the information gathered during public comment and a more detailed synopsis will be provided in the staff report for the Dec. 4 meeting. In general, the themes emerging and staff responses are:

- **Communication:** Many comments expressed frustration that the residents of Vallejo were just now learning about the proposed Day Reporting Center. They felt uncomfortable with the proposal because they had not been communicated sufficient details on the program and the evidence-based practices behind the proposal. Staff reported that no specific public outreach had been targeted at the general citizenry in Vallejo; however, notices of the Community Corrections Partnership (CCP) meetings that discussed the project were provided to the media, interested stakeholders and city leadership. All of the information that the CCP considered is available at www.solanocounty.com/ccp. There had also been limited coverage of the day reporting center concept and other CCP activities media outlets serving Vallejo.
- **Voice on Community Corrections Partnership:** Many comments expressed concerns that the CCP does not have a specific Vallejo representative. They were also concerned that Vallejo Police Chief was not a CCP member. Staff reported that voting membership in the CCP is defined by statute and does not include a specific city representative. The statute requires a representative of the local police jurisdictions in the county, in which the Solano County Police Chiefs selected Vacaville Police Chief Richard Word as their representative. City staffs, elected officials, community-based organizations and the general public have attended various CCP meetings.
- **Number of Parolees in Vallejo:** Comments were expressed that the Day Reporting Center would result in an increase in the number of parolees in Vallejo, which would increase criminal activity and further burden the Vallejo Police Department. Staff reporting that the target audience for the Day Reporting Center was the people on Post Release Community Supervision who were already coming to the County's campus in Vallejo. The program does not change the number of people on parole.
- **Why Vallejo?:** Comments expressed concern over why Vallejo was selected as a location for the initial Day Reporting Center ahead of any other location in the county, or why not at the same time as other locations. Staff reported that Vallejo had the greatest need, with 41% of the offenders on Post Release Community Supervision from Vallejo. Available space at the consolidated campus in Vallejo provided an opportunity to get the program operational while a location in the Fairfield area could be secured. A final factor in the decision was the Tuolumne site is already served by public transportation.
- **Suggestions:** Some of the comments reflected suggestions that residents believed could potentially mitigate the impact of locating the Day Reporting Center in Vallejo. These suggestions included dedicating additional Sheriff Deputies to the Vallejo area, funding additional police officers on the Vallejo Police Department, and installing surveillance cameras in the area around the Day Reporting Center.

The meeting concluded with a commitment from Supervisor Kondylis to conduct an additional community meeting to answer more questions and bring back information on best practices and the studies behind the proposal. The public was encouraged to read the Public Safety Realignment material available at www.solanocounty.com/ccp, including the Day Reporting Center Implementation Plan Framework. Judge Dan Healey of the Solano County Superior Court, Vallejo Branch, was the final member of the public to comment. He also made an offer to continue the community dialogue on the topic, including inviting the public to observe Court activities where these offenders are engaged on a daily basis.

Staff will be returning on Dec. 4, 2012 with the summary from the meeting and suggestions for Board consideration.

- Contact: Birgitta Corsello, County Administrator, 784-6108
Stephen Pierce, Public Communication Officer, 784-6122

3. County Vacancy Rate Report as of October 13, 2012

There were 2,595.3 allocated positions in the County as of the November 9, 2012 pay period, of which 222.775 or 8.59% were vacant. Departments obtained authorization to fill 160 of those vacant positions, which represents a vacancy rate of 6.17% for requested positions. A spreadsheet detailing the vacancies by department is attached.

- Contact: Marc Fox, Human Resources Director, 784-2552



County of Solano

Probation Department

Proposed Day Reporting Center (DRC) 355 Tuolumne Street, Vallejo



November 14, 2012

DRC Community Meeting in Vallejo

1



2011 Public Safety Realignment Act

AB 109 and companion legislation

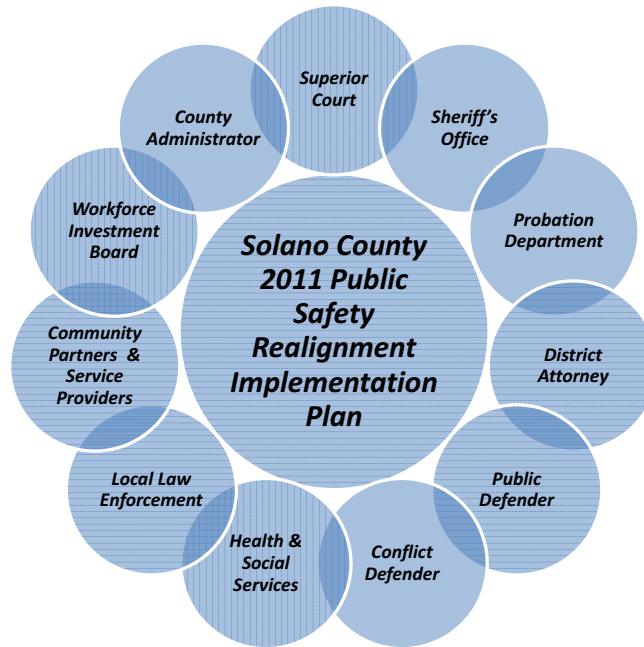
- *The 2011 Public Safety Realignment Act redirected from the State of California to Counties specific duties and responsibilities associated with the sentencing and supervision of individuals convicted of felony offenses.*
 - *Responsibility for the housing of convicted non-violent offenders and parole violators was shifted to the Counties.*
 - **Responsibility for supervising paroled non-violent, non-serious, and non-sex offenders was shifted to the County Probation Department.**
- *In 2013 Public Safety Realignment will shift from state to local jurisdiction the responsibility for conducting parole hearings.*

November 14, 2012

DRC Community Meeting in Vallejo

2

Community Corrections Partnership



November 14, 2012

DRC Community Meeting in Vallejo

3

Approved by the Board of Supervisors November 1, 2011



November 14, 2012

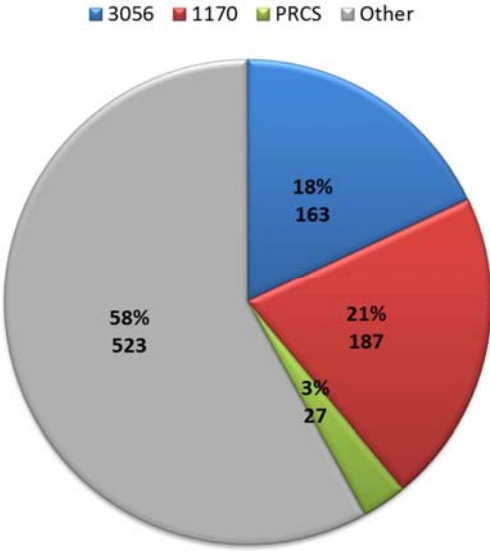
4



Sheriff's Office Total Jail Population & Profile



October 2011 – November 14th, 2012



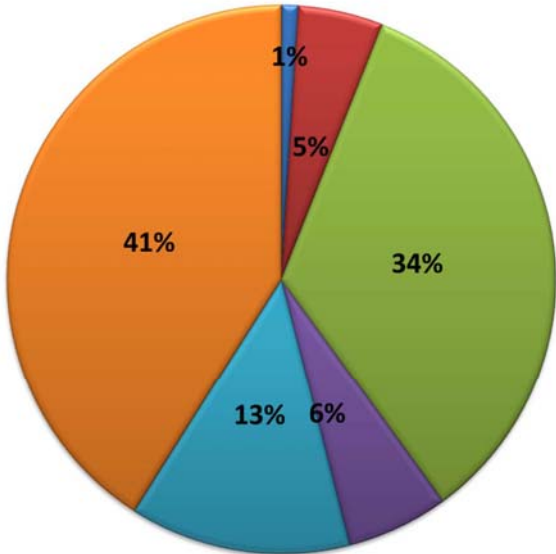
November 14, 2012

DRC Community Meeting in Vallejo

5



City of Residence for Supervised PRCS October 2011 – October 2012



- Benicia & Rio Vista
- Dixon
- Fairfield
- Suisun City
- Vacaville
- Vallejo

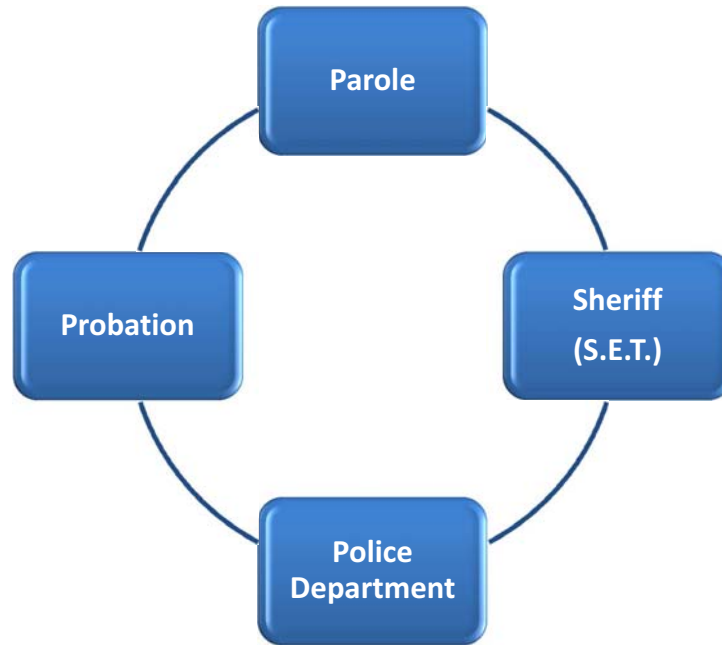
November 14, 2012

DRC Community Meeting in Vallejo

6



Compliance



November 14, 2012

DRC Community Meeting in Vallejo

7



Support for Change

Compliance is NOT enough

- ***In Custody Programs***
- ***Mental Health Treatment & Substance Abuse Treatment***
- ***Out of Custody Programs / Day Reporting Center***



November 14, 2012

DRC Community Meeting in Vallejo

8

Support for Change

What is the Purpose of a Day Reporting Center?

DRC COMPONENTS

COMPONENT ONE: Assessment/Case Planning

COMPONENT TWO: Client Engagement

COMPONENT THREE: Primary Interventions

COMPONENT FOUR: Relapse Prevention and
Intervention Reinforcement

COMPONENT FIVE: Aftercare

COMPONENT SIX: Supportive Case Management

Questions & Answers



November 14, 2012

DRC Community Meeting in Vallejo

11

Frequently Asked Questions on AB 109 and Proposed Day Reporting Center

- 1. What is AB 109?** Assembly Bill 109, along with several companion pieces of legislation from the State of California, comprise what is known as 2011 Public Safety Realignment. This legislation was a new state mandate that shifted to the counties some of the state's duties and responsibilities associated with the sentencing and supervision of individuals convicted of felony offenses. This was the state's strategy to comply with a 2009 federal court order to reduce the state's burgeoning prison population. As a result of this legislation, sentencing practices by local courts were altered, the housing of convicted non-violent offenders and parole violators shifted to county jails, and the supervision of paroled non-violent, non-serious, and non-sex offenders became the responsibility of county probation departments. In 2013, local courts will become responsible for conducting parole hearings.
- 2. What is a "non, non, non"?** This phrase refers to the category of offenders being released into the Post Release Community Supervision program operated by county probation departments under the 2011 Public Safety Realignment. Based on their most recent conviction, offenders are considered non-violent, non-serious, and non-sex offenders.
- 3. Why are there offenders coming back to Vallejo?** Under California law, people released from state prison are returned to the community where they lived prior to their conviction. In some cases, offenders may also be released to a different community based on close family ties.
- 4. This is a new state mandate. How is it funded?** With the passage of Proposition 30 in November 2012, local governments are constitutionally guaranteed to receive dedicated state tax revenues annually to fund local Public Safety Realignment programs transferred to the counties from the state in 2011. This local funding comes from vehicle license fees and a portion of the state sales tax.
- 5. What is requirement of the mandate?** 2011 Public Safety Realignment redirected from the state to counties specific duties and responsibilities associated with the sentencing and supervision of individuals convicted of felony offenses. Responsibility for the housing of convicted non-violent offenders and parole violators was shifted to the counties. Responsibility for supervising paroled non-violent, non-serious, and non-sex offenders was shifted to the county probation departments. In 2013, Public Safety Realignment will shift from state to local jurisdiction the responsibility for conducting parole hearings.
- 6. What is the budget break out?** The spending plan for Fiscal Year 2012/13 includes:
 - \$3.7 million to the Sheriff for increased jail capacity;
 - \$1.9 million to Probation for supervision of individuals on Post Release Community Supervision;
 - \$600,000 to the District Attorney/Public Defender/Conflict Defender for additional prosecution and public defense;
 - \$700,000 for additional substance abuse/mental health services; and
 - \$1.5 million for Day Reporting Center operations and programs.

Frequently Asked Questions on AB 109 and Proposed Day Reporting Center in Vallejo

7. **What has the funding been used for?** The AB109 funding is to be used for the housing of convicted non-violent offenders and parole violators in county jails, the supervision of paroled non-violent, non-serious, and non-sex offenders and programs designed to reduce the recidivism of this offender population.
8. **What is estimated population in county for those on parole?** As of Nov. 13, 2012, there are 3,069 people on adult formal probation, who are managed by the Solano County Probation Department. There are also 356 people serving in Post Release Community Supervision (AB109) who are supervised by the Probation Department. There are an additional 760 people who are being supervised on parole by the California Department of Corrections and Rehabilitation.
9. **What is a Day Reporting Center?** The Solano County Day Reporting Center concept is to serve as a central hub for individuals on Post Release Community Supervision to comply with their supervision requirements and to receive targeted case management services designed to increase their chances of a successful transition back into the community.
10. **What is not a Day Reporting Center?** The proposal is a targeted use of the Day Reporting Center concept that focuses on delivering services. This is not a place for participants to congregate unless they are there to receive services. Clients will only report to the center to receive targeted services designed to modify their behaviors.
11. **How could a Day Reporting Center help Vallejo?** The Day Reporting Center will provide services designed to change the behavior of former felons on Post Release Community Supervision. Targeted training and services to modify behaviors have been shown in other communities to result in less criminal activity. This is anticipated in Vallejo.
12. **What kind of services will be offered?** The proposed Day Reporting Center will offer case management services and programs designed to modify the behaviors that led to past criminal activity and to acquire the skills necessary to get and keep a job. The participants will also receive services to address mental health and substance abuse issues as well as other social service needs.
13. **What are the hours of operation?** The hours of operation of the Day Reporting Center have not been finalized yet. Tentatively, the Day Reporting Center is proposed to be open Monday through Friday from 10 a.m. to 6:30 p.m. Saturday hours are also being considered.
14. **How do you determine what kind of services will be offered?** The Probation Department will use an assessment tool that looks at all of the factors that affect the likelihood of the client committing new crimes. The client is then placed in programs designed to modify their behavior and change the opportunities they see for themselves.
15. **How much time will offenders spend at the Day Reporting Center?** The number of hours per week that a client will be at the Day Reporting Center will depend upon the services they need. It could range from as little as five hours per week to 20 hours per week.
16. **How many people will the Day Reporting Center serve?** The number of people receiving services at any one time will vary depending on the individuals involved in the program

More information on the Solano County Community Corrections Partnership and the Day Reporting Center proposal can be found at www.solanocounty.com/ccp

Frequently Asked Questions on AB 109 and Proposed Day Reporting Center in Vallejo

and the timing of when programmed services are offered. Over the course of a week, the Day Reporting Center will manage up to 75 clients.

17. **Can anybody use the services offered at the Day Reporting Center?** No. The Day Reporting Center is a targeted program for people on Post Release Community Supervision who have been recommended for the program by their Probation Officer.
18. **How long will an individual report to the Day Reporting Center?** Client services will be offered for six to 10 months as part of their assignment to the Post Release Community Supervision program.
19. **Why was Vallejo chosen for a Day Reporting Center?** A variety of factors were considered in selecting a location. Most significantly was the need of the population that currently resides in the greater Vallejo area. Currently, 41% of the offenders in the Post Release Community Supervision Program are from Vallejo, compared to 33% in Fairfield, 14% in Vacaville and smaller percentages from the remaining Solano County communities. In addition, the lack of public transportation options to outside the Vallejo area supported the need for services in Vallejo.
20. **Why was the 355 Tuolumne Street location selected?** The 355 Tuolumne Street in Vallejo location is the hub of judicial, health and social services for the South County. This centralized campus enables clients to efficiently access the services they require in one location. In addition, the campus is served by public transportation, which overcomes a key barrier to accessing services. The County provides security and can expand those measures for the central site.
21. **Who is coming to the Vallejo location?** The target audience for the Day Reporting Center is the people in the Post Release Community Supervision program who are already using the South County campus to meet with their Probation Officer and could receive other services already offered at the campus. Participation in the Day Reporting Center program is based on matching the needs of the client to where services are available.
22. **Why a Day Reporting Center?** Nationally, there has been research that has studied programs and services that help with modifying criminal behavior, and centers that offered focused services are part of the best practices. The County retained a consultant to examine existing programs throughout the country that matched up with the needs of our community. The Community Corrections Partnership reviewed this information and, based on the results being achieved in other communities, recommended the targeted use of the Day Reporting Center concept as the best option to provide services that would change behaviors, reduce criminal activity and improve the community.
23. **What is the Community Corrections Partnership?** The Community Corrections Partnership (CCP) was statutorily created as a result of the 2011 Public Safety Realignment legislation. Over the last 15 months this group of local government agency officials and community-based organizations has had the task of planning for and managing the shift in responsibilities resulting from this legislation. The overall objective of the CCP is to reduce the recidivism rate of adult offenders in the local criminal justice system while ensuring that public safety is not adversely compromised.

More information on the Solano County Community Corrections Partnership and the Day Reporting Center proposal can be found at www.solanocounty.com/ccp

Frequently Asked Questions on AB 109 and Proposed Day Reporting Center in Vallejo

24. **Who are the members of the Community Corrections Partnership?** Membership in this planning and advisory body is prescribed in the enabling realignment legislation. The membership includes the Chief Probation Officer, the Presiding Judge of the Superior Court, a County Supervisor or County Administrator, the District Attorney, the Public Defender, the Sheriff, the Director of Health and Social Services, the County Superintendent of Education, a local chief of police, a community-based organization with experience in successfully providing rehabilitative services to persons convicted of criminal offenses, and an individual who represents the interests of victims.
25. **What if we do nothing new or additional in Vallejo?** The people on Post Release Community Supervision will continue to reside in the community, and they will not receive coordinated case management services designed to modify their behaviors and ultimately reduce criminal activity and make Vallejo safer.
26. **Where is the money coming from to pay for the Day Reporting Center?** Funding for the Day Reporting Center comes from the State of California. With the passage of Proposition 30 in November 2012, there is a constitutional guarantee that counties will receive funding to manage the public safety realignment population. The first-year operational costs for the Day Reporting Center are estimated at \$1.5 million. Refer to questions 4 and 6.
27. **Does the Day Reporting Center proposal include funding for the Vallejo Police Department?** Not specifically. The funding allocated to counties under the 2011 Public Safety Realignment provides resources toward housing the offenders now serving time in county jails, to supervise individuals sentenced to Post Release Community Supervision, and to provide services designed to reduce recidivism. The state provided separate funding to address impacts of this population on local police departments.
28. **How does the Day Reporting Center impact the Vallejo Police Department?** The Day Reporting Center staff from Probation will provide case management services to clients in the Post Release Community Supervision program. The services that will be offered at the Day Reporting Center are designed to modify the behaviors leading to criminal activity, which should reduce the burden on the Vallejo Police Department.
29. **How will the Day Reporting Center help participants get jobs?** Case management services and programs offered at the Day Reporting Center will include a component focused on improving clients' job readiness and employability skills. Staff will work with other agencies, such as the Employment Development Division and the Workforce Investment Board, to connect clients with employers.
30. **Does the Day Reporting Center help with housing?** Not specifically. Housing is not under the purview of either the Solano County Probation Department or the Health and Social Services Department. These are the two agencies responsible for delivering the services provided through the Day Reporting Center. The Day Reporting Center does not change where an individual lives.

More information on the Solano County Community Corrections Partnership and the Day Reporting Center proposal can be found at www.solanocounty.com/ccp



COUNTYWIDE VACANCY REPORT

Department	Current # Allocations	Current # Filled	Current # Vacant	Current # Req's	Current % Requested to Fill	Pay Period of 11/09/12		Pay Period of 07/07/12		Pay Period of 12/24/11		Pay Period of 07/09/11		Pay Period of 12/25/10		Pay Period of 07/10/10		Pay Period of 12/26/09		
						Vacancy Rate for Requisitioned Positions	Vacancy Rate	Vacancy Rate for Requisitioned Positions	Vacancy Rate	Vacancy Rate for Requisitioned Positions	Vacancy Rate	Vacancy Rate for Requisitioned Positions	Vacancy Rate	Vacancy Rate for Requisitioned Positions	Vacancy Rate	Vacancy Rate for Requisitioned Positions	Vacancy Rate	Vacancy Rate for Requisitioned Positions	Vacancy Rate	Vacancy Rate for Requisitioned Positions
Agriculture	18	17	1	1	100.00%	5.56%	5.56%	0.00%	2.86%	5.71%	5.71%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	9.09%
Assessor/Recorder	48	47	1	1	100.00%	2.08%	2.08%	2.11%	3.13%	2.13%	2.13%	2.22%	10.20%	7.69%	9.43%	2.00%	5.77%	0.00%	0.00%	
Auditor/Controller	31	29	2	2	100.00%	6.45%	6.45%	0.00%	0.00%	0.00%	0.00%	0.00%	3.33%	3.23%	3.13%	3.13%	3.13%	3.13%	6.06%	
Board of Supervisors	10	9.75	0.25	0	N/A	0.00%	2.50%	0.00%	2.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Cooperative Extension-UC	2	2	0	0	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
County Administrator's Office	23	22	1	1	100.00%	4.35%	4.35%	4.35%	8.33%	0.00%	4.17%	4.00%	7.69%	4.00%	7.69%	11.54%	14.81%	4.76%	16.67%	
- CAO - Administration	14	13	1	1	100.00%	7.14%	7.14%	7.14%	7.14%	0.00%	0.00%	7.14%	13.33%	7.14%	13.33%	20.00%	25.00%	10.00%	30.77%	
- CAO - Clerk of the BOS	2	2	0	0	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
- CAO - 1st 5	7	7	0	0	N/A	0.00%	0.00%	0.00%	0.00%	12.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
County Counsel	17.55	16.55	1	2	200.00%	10.78%	5.70%	0.00%	0.00%	0.00%	0.00%	6.76%	0.00%	2.11%	0.00%	2.96%	0.00%	7.72%		
Child Support Services	106	101	5	5	100.00%	4.72%	4.72%	0.94%	0.94%	0.00%	0.95%	3.85%	4.76%	7.41%	5.66%	1.90%	3.27%	0.00%	1.40%	
Information Technology	52	50	2	1	50.00%	1.96%	3.85%	3.85%	3.85%	0.00%	0.00%	0.00%	1.92%	0.00%	1.75%	0.00%	0.00%	0.00%	6.45%	
District Attorney	117	107	10	7	70.00%	6.14%	8.55%	0.00%	3.67%	1.89%	4.39%	1.91%	10.15%	0.00%	6.81%	0.85%	6.30%	3.94%	10.29%	
General Services	90.6	85.6	5	1	20.00%	1.15%	5.52%	0.00%	4.44%	0.00%	2.25%	1.07%	1.07%	0.86%	2.53%	0.00%	3.20%	0.72%	4.39%	
Health & Social Services	1087.70	960.925	126.775	83	65.47%	7.95%	11.66%	7.77%	12.59%	5.12%	9.60%	4.42%	10.83%	3.13%	7.20%	4.62%	8.14%	3.34%	9.28%	
- H&SS - Admin	69	66	3	2	66.67%	2.94%	4.35%	2.94%	7.04%	2.99%	10.96%	9.66%	12.08%	0.00%	2.58%	0.00%	5.56%	2.45%	4.22%	
- H&SS - CWS	110	102.5	7.5	8	106.67%	7.24%	6.82%	3.70%	4.59%	3.00%	3.00%	9.62%	0.00%	1.90%	7.62%	8.49%	0.00%	7.44%		
- H&SS - E&ES	343.15	323.4	19.75	18	91.14%	5.27%	5.76%	12.15%	13.66%	7.80%	8.10%	5.50%	10.43%	2.33%	6.67%	3.56%	5.19%	5.12%	9.25%	
- H&SS - FHS	161.5	104.575	56.925	34	59.73%	24.54%	35.25%	11.54%	21.94%	13.79%	26.04%	10.61%	13.81%	4.72%	8.50%	14.00%	14.55%	1.53%	10.41%	
- H&SS - IHSS	4	4	0	0	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	25.00%	0.00%	25.00%	
- H&SS - MH Managed Care	8	8	0	0	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	25.00%	0.00%	25.00%	0.00%	12.50%	0.00%	0.00%	
- H&SS - MH	134.5	115.65	18.85	8	42.44%	6.47%	14.01%	6.26%	10.97%	0.79%	7.13%	0.68%	15.32%	4.20%	10.90%	4.50%	11.61%	1.56%	6.02%	
- H&SS - ODAS	56	53.5	2.5	1	40.00%	1.83%	4.46%	1.83%	3.60%	1.83%	3.60%	3.60%	10.08%	3.48%	9.76%	0.00%	2.06%	4.12%	26.19%	
- H&SS - PHS	130.05	116.3	13.75	9	65.45%	7.18%	10.57%	5.89%	20.17%	1.71%	9.28%	0.87%	8.80%	6.69%	8.72%	3.72%	8.33%	5.70%	9.11%	
- H&SS - Substance Abuse	17.5	17	0.5	0	N/A	0.00%	2.86%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.13%	7.50%	0.00%	15.22%	
- H&SS - Welfare Admin	54	50	4	3	75.00%	5.66%	7.41%	3.77%	5.56%	2.96%	8.39%	0.00%	4.20%	4.32%	5.67%	5.76%	8.14%	4.26%	9.40%	
Human Resources	26	22	4	6	150.00%	21.43%	15.38%	15.38%	15.38%	0.00%	3.85%	0.00%	5.66%	3.64%	3.64%	3.85%	10.71%	3.45%	9.68%	
Library	111.5	105.25	6.25	2	32.00%	1.86%	5.61%	1.80%	2.02%	0.00%	1.10%	0.00%	3.22%	0.00%	5.86%	0.00%	5.26%	0.77%	4.43%	
Probation	200.5	180.5	20	9	45.00%	4.75%	9.98%	5.26%	10.89%	7.35%	8.60%	2.11%	9.49%	0.92%	1.83%	0.00%	2.44%	0.00%	5.03%	
Public Defender	71.5	70	1.5	1	66.67%	1.41%	2.10%	0.00%	0.00%	4.17%	2.82%	4.35%	4.35%	2.70%	2.70%	4.35%	4.35%	0.00%	12.35%	
Resources Management	111	107	4	2	50.00%	1.83%	3.60%	1.83%	3.17%	2.74%	4.48%	0.90%	2.64%	2.74%	2.71%	0.00%	2.72%	1.75%	11.79%	
- Delta Water Act Division	1	0	1	0	N/A	0.00%	100.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
- Public Works	61	61	0	0	N/A	0.00%	0.00%	1.64%	0.83%	5.04%	6.61%	1.65%	3.25%	4.72%	4.72%	0.00%	1.57%	3.15%	16.33%	
- Resource Management	49	46	3	2	66.67%	4.17%	6.12%	2.08%	4.08%	0.00%	2.00%	0.00%	1.96%	0.00%	2.17%	0.00%	4.35%	0.00%	5.66%	
Sheriff's Office	455	423	32	36	112.50%	7.84%	7.03%	5.09%	4.87%	6.37%	6.35%	2.22%	2.45%	0.99%	1.47%	2.92%	3.27%	1.12%	4.22%	
Treasurer-Tax Collector-County Clerk	13	13	0	0	N/A	0.00%	0.00%	7.14%	0.00%	8.33%	15.38%	7.69%	7.69%	0.00%	0.00%	0.00%	6.67%	0.00%	0.00%	
Veterans Services	4	4	0	0	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	16.67%	0.00%	0.00%	0.00%	0.00%	
Countywide Total	2595.350	2372.58	222.775	160.00	71.82%	6.32%	8.58%	5.02%	7.87%	4.18%	6.60%	2.93%	7.27%	2.32%	4.93%	2.79%	5.56%	1.93%	7.28%	